



## 2021 Continuum of Care (CoC) Competition

### Ranking Summary

10/1/2021

The Priorities Committee is tasked with prioritizing the most effective and efficient HUD-CoC programs, both new and renewal, for funding in the FY21 HUD CoC Competition. To do so, the Priorities Committee created a two-tier Project Priority Listing of all HUD-CoC programs participating in this cycle.

#### Bonus Project Review & Selection:

The Committee's first task was to determine which new project proposals, worth **\$43,502** and **\$54,274** individually, to include in the application and prioritization process. Using the submitted Notices of Intent (NOI), community need recommendations from the Gaps & Needs Committee, and annual System Performance data, the Priorities Committee chose from the following proposals:

- HUD-DV Bonus (\$54,274) – No NOI's submitted
- HUD-CoC Bonus (\$43,502) – New Hope Housing & Carpenter's Shelter RRH

#### Recommendations & Approval:

The Priorities Committee elected to include the Rapid Rehousing (RRH) expansion proposal submitted by New Hope Housing and Carpenter's Shelter in Alexandria's 2021 HUD-COC Competition. One clarification was requested about the number of households that would be served by the expansion, 17 or 19, but that detail did not prevent approval. There is a documented need for rental subsidy programs like RRH in Alexandria, and the provider has proven effective at doing just that for residents experiencing homelessness, so the Committee found this to be an easy decision.

There was discussion about why no proposals were submitted for Domestic Violence (DV) specific bonus opportunities and the committee reviewed a debrief from Alexandria's last DV submission where the documented need, as illustrated by community data, did not meet HUD's threshold. That hurdle grew larger when the City reported 0 households in DV shelter on the night 2021 Point in Time (PIT) count reported no households in the DV shelter, which may have discouraged applicants who had to find other data points to justify a proposal. The Priorities Committee recommends elevating the issues of DV data tracking to the Gaps and Needs Committee, with the goal of having all necessary materials to inform a potential grant proposal in 2022. Similarly, the Committee recommends the Gaps and Needs Committee explore data collection on youth homelessness as is emphasized in the 2021 community application.

#### New & Renewal Project Ranking:

The Priorities Committee's last responsibility was to rank the bonus proposal along with all renewal projects in HUD's two-tiered Project Priority Listing. Programs in the first tier represent a community's high priority programs leaving those in the latter at risk of losing funding. Tiers are divided by the community's Annual Renewal Demand (ARD), which is **\$870,034** for the Alexandria CoC. Details on how tiers must be divided are listed below:

1. Tier 1 - **\$870,034**
2. Tier 2 - amount applied for via HUD-CoC Bonus Project Funding, including all applications for DV Bonus
  - Tier 2 projects (excluding DV Bonus) will receive score out of **100** (CoC score: **50**, Tier 2 rank: **40**, housing first: **10**)
3. DV Bonus

- DV Bonus projects will receive score out of **100** (CoC score: **50**, community need: **25**, previous performance: **25**)

To inform the project ranks on HUD-CoC Programs, the Priorities Committee utilized 2021 Performance & Compliance Scorecards, 2021 Notice of Intent, and the Gaps & Needs Committee's community needs recommendations. Specific ranking metrics for new and renewal programs are listed in the 2021 HUD-CoC Ranking Criteria Chart.

#### Recommendations & Approval:

New to the 2021 Competition, and unfortunately not likely to stay, is a Tier 1 threshold that matches CoC's Annual Renewal Demand (ARD), meaning no renewal dollars had to be risked. Starting with that premise, the Priorities Committee focused on the worst performing program in HUD-CoC program monitoring, Notabene & Family Condo Permanent Supportive Housing (PSH). While Notabene's system performance score has improved over the past several years, it was noted that the overall score has stagnated, and it is consistently the lowest. Considering Sheltered Homes of Alexandria PSH scores well and is operated by the same agency, the big difference between the two programs appears to be the issue, which is the "Family Condo" portion of Notabene.

The misalignment of family specific units with HUD-CoC funding must be addressed, and the Priorities Committee recommends meeting with the grantee and DCHS leadership to discuss solutions throughout FY22 with a goal of making some adjustment to the Notabene's FY22 renewal HUD-CoC Application. The Committee wants to emphasize that ranking this program last and risking over \$43k of its federal funding was strongly considered. It was ranked 5<sup>th</sup> out of 6 programs, ahead of only the bonus proposal, with the expectation that changes would come to the grant or the program this year.

Next, the HMIS grant was ranked 4<sup>th</sup> as the only HUD-CoC program in Alexandria that does not directly support residents in housing, though it was noted that the program continues to perform well and prove crucial to the CoC's operation. Finally, the City's three HUD-CoC housing programs were ranked in the order of their program monitoring scores, Sheltered Homes of Alexandria PSH ranking 3<sup>rd</sup>, Alexandria Housing First PSH ranking 2<sup>nd</sup>, and Alexandria Rapid Rehousing (RRH) ranking 1<sup>st</sup>. A table of the final FY21 rankings is listed below.

FY21 Rank	Organization	Program
1	New Hope Housing / Carpenter's – RRH	Alexandria RRH
2	New Hope Housing – AHF	Alexandria Housing First
3	Sheltered Homes of Alexandria / Alexandria CSB	SHA PSH
4	Alexandria OCS	HMIS Analyst
5	Alexandria CSB	Notabene & Family Condos
6	New Hope Housing	Alexandria RRH Expansion